



2017

YEAR IN REVIEW



FROM THE CHAIRMAN

I've been honored to serve as the Chairman of the Southwestern Commission's Board of Directors for the past two years, during my 2nd term as a Cherokee County Commissioner. My Father-in-Law, Ty Burnette, served as Mayor of Andrews for several years and as Chairman of the Southwestern Commission Board during that time. I've been aware of the good work the Commission does for decades, first watching his work with the agency and now seeing it first hand myself. The state and national connections and funding that the Commission has brought in to our region have helped us get to where we are today.

Although each county and town is unique, we all share a lot of the same challenges. When we work together and learn from each other, we all benefit. You've heard me use my term "neighborism" before, which to me means working with each other as neighbors to promote our seven county region. I think what motivates someone to run for local government is a true desire to help their community, and our citizens are best represented by their local elected officials. At the end of the day, all of the local elected officials in the region, who make up the Southwestern Commission Board, just want what's best for their community and for the region. The Commission provides us with a collective voice, to advocate for our communities by drawing attention to the issues of our region.

Cal Stiles
Chairman



FROM THE DIRECTOR

2017 marked the 53rd year that the Southwestern Commission has served our region, the seventh year of my employment here, and my second as Executive Director. When I observe how much has changed across our region during my short tenure, and then compare it with the scope of change during our agency's full, rich history, it astounds me. Some of that change has been positive: infrastructure improvements and expansion, increased community capacity, economic growth, and more. But change has been painful as well: industry closures, the drug abuse epidemic, slower than average wage growth, and persistent poverty.

Change is constant, and often happens naturally, through circumstance and luck. Sometimes it happens haphazardly. But behind the progress and evolution of our region and its communities lie decades of dedicated community leaders and public servants who had a vision and worked hard to see it through to reality.

In our line of work we measure progress in decades, not months or years. We don't want change to happen randomly, we want our communities to look ahead to what is coming, and plan accordingly. Each of our departments at the Commission is focused on bringing resources to the communities we serve, adding capacity to their efforts to plan, grow and adjust.

This annual report presents a snapshot of the work we do throughout the year. All of it depends on the dedication of local elected officials as well as the multitude of agencies and organizations with which we collaborate. Together we are laying the groundwork for a bright future for Region A, as so many before us have done.

Sarah Thompson
Executive Director



SOUTHWESTERN COMMISSION

ANNUAL DINNER

The Southwestern Commission's 2017 Annual Dinner was held on July 21 at The Vineyards at Betty's Creek in Jackson County, NC. This event marked the Commission's 52nd year of service to the region, and provided an opportunity for our region's elected officials, municipal and county managers, community partners, commission staff, and guests to gather for an evening of great food and wonderful company in a beautiful mountaintop setting.

The key note speaker for the event was Patrick Woodie, Executive Director of the North Carolina Rural Center. Those in attendance also heard from NC Senator Jim Davis and NC Representative Mike Clampitt.



Annual Dinner



LITTER SWEEP

Commission staff participated in the Spring 2017 Litter Sweep, which is the N.C. Department of Transportation's statewide roadside litter removal initiative in which volunteers participate in local efforts to help clean up North Carolina's roadways. In several hours, we were able to remove litter along several miles of NC 116 in Webster, near our office.

COMMUNICATIONS

The Southwestern Commission is creating new ways to keep in touch with our partners and member governments. We now offer an e-newsletter, which contains information about upcoming meetings and events, accolades for member governments and other partners, relevant articles, and updates on projects and programs affecting Region A. Contact Becca Scott at becca@regiona.org to be added to our e-newsletter list.

The Southwestern Commission is also on Facebook! Follow us to receive additional updates on regional events and other information.



Southwestern Commission is a member of the NC Association of Regional Councils of Government www.ncregions.org

2017 COORDINATED INFRASTRUCTURE, PLANNING, FEASIBILITY, AND GRANT PROJECTS

Region A Comprehensive Economic Development Strategy
 Rural Food Business Assistance Project
 Region A Broadband Assessment and Training
 WNC Natural Products Analysis
 Regional Bike Plan- Graham, Cherokee, Macon, and Clay Counties
 MountainWest Partnership Administration
 Tri-County Community College Call Center Training

Jackson County Comprehensive Plan and Comprehensive Transportation Plan
 Dillsboro Comprehensive Economic Development Plan
 Sylva Comprehensive Economic Development Plan
 TekTone Industries Building Reuse Grant
 Smoky Mountain Blueways
 Cherokee County Housing Study
 Graham County Leadership Program

AREA AGENCY ON AGING

DEMENTIA CAPABLE

A Dementia Friendly Community is one that cares about its neighbors; one that listens to the feelings of its residents with dementia; one that recognizes the signs; one that understands the needs; and one that acts.

It's a place where people with dementia will live as independently as possible and be valued and respected, where they can engage in activities that we take for granted and be supported as these activities become more difficult, and where these changes will be noticed, understood, and accepted.

We are taking steps to foster communities that are informed, safe, and respectful of those living with dementia. In 2017 we worked with our partners to host educational events on Dementia Friendly Communities. Look for more information about this program to come in 2018.



Veterans Standdown

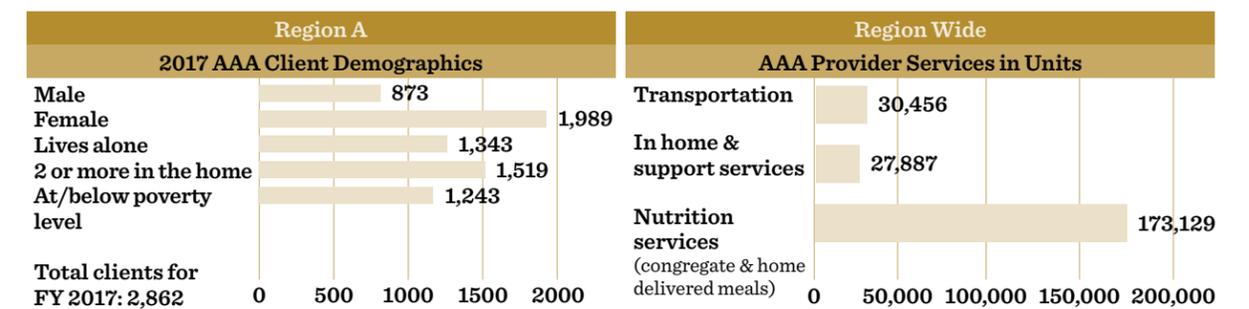
PROJECT CARE

Project C.A.R.E. (Caregiver Alternatives to Running on Empty) is the only state-funded, dementia-specific support program for individuals who directly care for loved ones with Alzheimer's disease or related dementias. Project C.A.R.E. is a coordinated delivery system that is responsive to the needs, values, and preferences of unpaid family caregivers.

The Southwestern Commission's Area Agency on Aging is the fiduciary agent for Project C.A.R.E. in North Carolina. Throughout the year, the Commission processed applications and reimbursed caregivers across the state approximately \$500,000.00 for Respite Care Vouchers.

ELDER ABUSE AWARENESS WALK

Over 628 women, men, and children of all ages came out to the World Elder Abuse Awareness Walks that were held all across Region A on June 15, 2017. Walks in each location began promptly at 6:00 PM, which means that all 628 people walked in unison to raise awareness for this very important issue! Congratulations to the Area Agency on Aging and all other partners who worked together to coordinate this successful event!



AAA SUCCESSFUL TRANSITION TO COMMUNITY LIVING WITH COMMUNITY-BASED SUPPORT

Two of our transitions were glad to have their story shared but would prefer to remain anonymous.

WHAT IS THE MONEY FOLLOWS THE PERSON PROGRAM?

The Money Follows The Person (MFP) program is a demonstration project that assists Medicaid-eligible North Carolinians who live in inpatient facilities to move into their own homes and communities with supports. Eligible MFP participants receive personal supports and other services through Medicaid's Community Alternatives Program (CAP) or the PACE Program. Each MFP participant receives assistance in securing items and services needed to transition into their own home. These include security deposits, utility deposits, furniture, accessibility modifications or other one-time items and services that may be required to transition. Participation in the MFP Project is completely voluntary. The project simply provides eligible residents of inpatient facilities an option to receive supports and services in their communities. The Southwestern Commission's Area Agency on Aging has been the MFP transition coordination agency for our region for the past three years. During this time there have been 33 referrals for the program and a total of 13 successful transitions. In 2017 four transitions occurred.

Mr. S is a native of the region who owned a business in his community for many years. In 2003 he contracted a health condition that affected his neurological health. Over the years other medical issues, including diabetes and poor living conditions, forced him to enter a local skilled nursing facility (SNF). While at the SNF, a Money Follows the Person (MFP) referral was made, and he was approved as eligible for the program. The local transition coordinator (Jeanne Mathews, of the AAA Staff) began the process of planning for his transition from the SNF into the community. A transition team was assembled that assisted Mr. S in successfully

applying for rental assistance and securing an apartment. CAP completed an assessment and had services ready to begin when he transitioned into the apartment. The transition coordinator assisted in purchasing all the items needed to set-up the apartment and was even able to pay the pet deposit, so he could have his beloved pet with him. While there have been a few bumps in the road, he has been surrounded by the supportive community-based services needed to be able to keep him home safely and happily.

Ms. B had been living with family but was not getting the care she needed, and had become very ill. As a result, she ended up on an extended stay in the hospital before being transferred to a Skilled Nursing Facility. While at the SNF, she made tremendous progress and her health improved greatly. The care team at the SNF observed Ms. B's improvement and her desire to live back in the community, so they completed an MFP referral. Once the MFP referral was made and approved, a transition team was formed to assist with the transition. Since Ms. B has been in the facility for so long and had been in the home of family prior to that, she would need everything to set up her own apartment. The MFP funds were used to pay for things like rent, power, and water deposits as well as purchasing furniture and appliances. The transition team coordinator was able to obtain several donations to stretch the start-up funds so everything Ms. B needed could be obtained. She has been in her apartment for several months now and is so glad to be on her own again.

WHAT THEY SAY ABOUT THE MFP PROCESS...

"I never would've been able to get everything set up without all the people involved."

"There was so much to do and I'm thankful for all the assistance, and I'm glad to be able to have my own place again."

REGION A DEMOGRAPHICS

| Age Breakdown | | | Ethnic Breakdown | | Poverty Rate | | | Population and Growth Rate by County | | | |
|---------------|----------|------|-------------------------|------|----------------|-------------|----------|--------------------------------------|----------|------------|-----------------|
| Age | Region A | (%) | | (%) | | All persons | Under 18 | Median Household Income | County | Population | Growth Rate (%) |
| 0-19 | 43,041 | 21.3 | White | 90.7 | Region A | 19.5% | 30.4% | \$37,019 | Cherokee | 27,444 | 1.3 |
| 20-29 | 23,756 | 11.8 | American Indian | 4.7 | North Carolina | 17.2% | 24.1% | \$46,596 | Clay | 10,587 | 2.1 |
| 30-39 | 20,752 | 10.3 | Black | 2.1 | United States | 15.5% | 21.7% | \$53,657 | Graham | 8,861 | 1.1 |
| 40-49 | 24,193 | 12.0 | Asian | 0.7 | | | | | Haywood | 59,036 | 0.9 |
| 50-59 | 29,449 | 14.6 | Other/Two or more races | 1.8 | | | | | Jackson | 40,271 | 2.2 |
| 60+ | 60,512 | 30.0 | | | | | | | Macon | 33,922 | 1.4 |
| | | | | | | | | | Swain | 13,981 | 0.8 |

Source: NC Commerce, Access NC

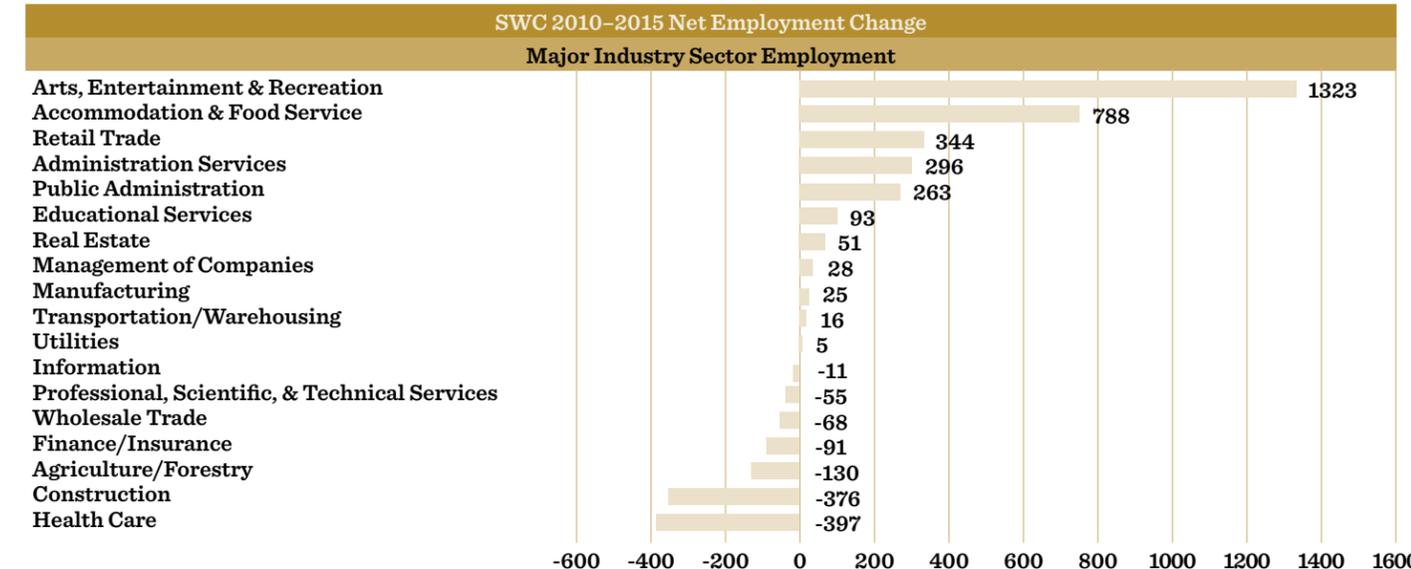
Source: NC Commerce, Access NC

Source: NC Commerce, Access NC

Source: United States Census, 2010-2014

| SWC Industry Clusters Specialization & Change | | | | |
|--|-----------------|-----------------------------|--------------------------|-------------------------|
| Cluster | 2015 Employment | 2010-2015 Employment Change | Degree of Specialization | Business Establishments |
| Expanding & Specialized | | | | |
| Arts, Entertainment, Recreation & Visitor Industries | 5,004 | 1,323 | 1.4 | 269 |
| Plastics & Chemicals | 1,367 | 524 | 1.4 | 31 |
| Education (Public & Private) | 6,196 | 93 | 1.6 | 111 |
| Declining & Specialized | | | | |
| Forest & Wood Products | 2,723 | (522) | 2.6 | 106 |
| Electrical Equip, Appliance, Component Mfg. | 334 | (15) | 1.9 | 6 |
| Health Services | 8,491 | (397) | 1.1 | 165 |
| Emerging & Unspecialized | | | | |
| Business & Financial Services | 3,584 | 29 | 0.5 | 606 |
| Industrial Materials | 1,684 | 520 | 0.7 | 43 |
| Apparel & Textiles | 320 | 123 | 0.6 | 33 |
| Transportation Equip Mfg. | 143 | 67 | 0.2 | 4 |
| Computer & Electronic Product Mfg. | 88 | 15 | 0.2 | 3 |
| Primary Metal Mfg. | 45 | 38 | 0.3 | 2 |
| Declining & Unspecialized | | | | |
| Information Technology & Telecom | 1,930 | (36) | 0.6 | 171 |
| Transportation & Logistics | 628 | (54) | 0.3 | 78 |
| Agribusiness & Food Processing | 607 | (19) | 0.3 | 67 |
| Printing & Publishing | 418 | (55) | 0.4 | 65 |
| Machinery Mfg. | 271 | (52) | 0.5 | 9 |
| Fabricated Metal Product Mfg. | 171 | (17) | 0.3 | 10 |
| Glass & Ceramics | 29 | (3) | 0.2 | 9 |

Industries may be in more than one cluster. Source: SYNEVA Economics, EMSI, Center for Regional Development Purdue University



Southwestern Commission Council of Governments Annual Report 2017

COMMUNITY AND ECONOMIC DEVELOPMENT



REGIONAL BROADBAND ASSESSMENT

In 2017 we worked with our region's economic developers through the Mountain West Partnership to conduct a regional broadband assessment and training for the region. The project was twofold; to train local officials on pertinent issues related to broadband (internet) infrastructure deployment, and to conduct a regional assessment of current broadband service. The 2-day training was attended by 45 people representing all 7 counties in our service area, many of whom serve on their county's broadband committee.

The assessment was conducted with a public survey that was open for 3 months and received approximately 5,000 responses. The survey was designed to verify availability of current internet services, to identify actual speeds available (through a speed test), and to collect information on demand for services. Identifying actual availability of services, combined with the demand aggregation, is critical for enticing broadband providers to invest in the region.

The data we collected with the survey is being used to provide valuable information to each county government and their broadband committees.

Anonymized data may be shared with broadband providers or planning partners, with the goal of improving and expanding internet services throughout the region.

In a rural setting such as ours, the costs exceed the benefits to Internet Service Providers, due to the high cost of infrastructure and low number of subscribers. However, internet service is essential for economic and community development. We are engaged with the NC Broadband Infrastructure Office as well as telecommunications experts and internet service providers, all working together to build solutions in our rural counties. The full report can be found on our website.

APPALACHIAN REGIONAL COMMISSION OPPORTUNITY-INITIATIVE MINI GRANTS

In 2015, the Southwestern Commission was awarded \$100,000 from the Appalachian Regional Commission to provide mini-grants of up to \$10,000 for implementation of projects that align with the recommendations in the Opt-In Regional Vision. We administered the first round of these grants in 2016 and a second round in 2017. 2017 mini-grants were awarded to support call center training at Tri-County Community College, the regional broadband assessment, a workshop for public school teachers on incorporating entrepreneurship into K-12 education, and an industry study of the natural products sector in the region. Project Partners have included local governments, non-profits, and educational institutions.

Carolina. The Southwestern Commission and its partners held community meetings in all seven counties and were able to identify over 500 local food businesses in the region. We were also able to help 81 local businesses access over \$20,000 in scholarship funding to grow their businesses. We would like to thank the NC Rural Center and the Cherokee Preservation Foundation for supporting this project and our partners in the region for making this project a success. These partners include Small Business Centers, Southwestern NC Resource Conservation and Development Council, and the North Carolina Department of Agriculture.



Photo taken by Stars Creative

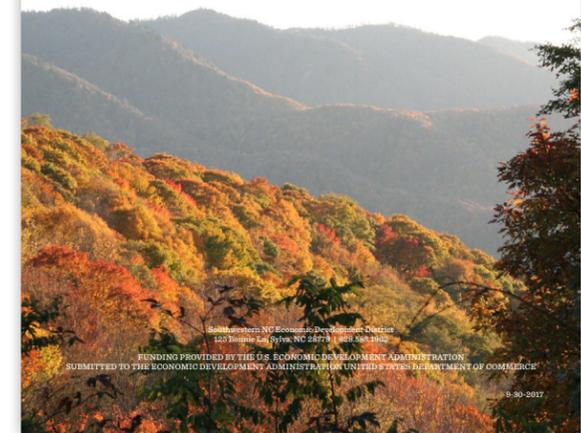
COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY

The US Economic Development Administration supports the Southwestern Commission as the designated Economic Development District for Region A. As the EDD, our job is to work with regional stakeholders to develop a new Comprehensive Economic Development Strategy (CEDS) every 5 years. With the help of our steering committee and partners in the region, that document is now complete and can be found on the Southwestern Commission website.

The CEDS document represents a coordinated regional strategy for economic development that creates a vision for where Region A will go over the next five years and the specific actions needed to achieve that vision. The CEDS is also used to support grant requests by allowing those seeking funds to point to a project's role in achieving the strategies formed by the stakeholders of the region. The Southwestern Commission is committed to assisting regional partners with the implementation of projects that support the CEDS.



Southwestern NC Economic Development District
A Comprehensive Economic Development Strategy (CEDS)

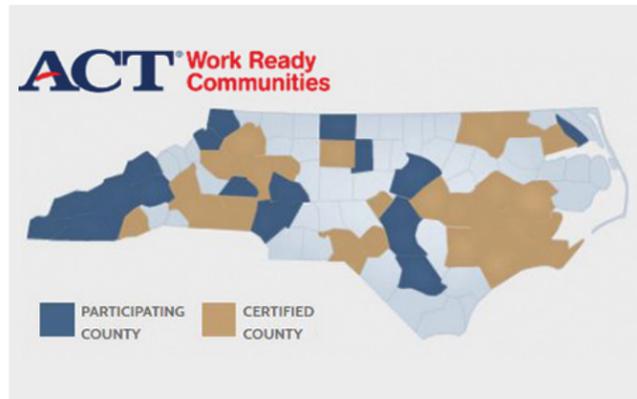


The full report can be found on our website.

HOW WE HELPED (AND CAN HELP YOU)

One of the primary roles the Planning Department plays on an ongoing basis is grant writing and assistance, particularly for Appalachian Regional Commission (ARC) applications. In 2017 our staff wrote or assisted with grant proposals to ARC, Goldenleaf Foundation, US Department of Agriculture, Cherokee Preservation Foundation, and more. The Southwestern Commission continues to assist the region by filling the role of facilitator for board retreats and strategic planning sessions. In 2017, staff facilitated 5 retreats and strategic planning sessions. Please contact Sarah Thompson at sarah@regiona.org if this is a need in your jurisdiction.

WORKFORCE DEVELOPMENT



OUR BUSINESS SERVICES REPRESENTATIVE WORKED WITH THE STATE DIVISION OF WORKFORCE SOLUTIONS (DWS) to assist our counties through the “Work Ready Communities” certification process. This designation is given to communities that meet the required number of workers with Career Readiness Certificates (CRCs) as well as the required number of businesses that officially recognize the value of the credential. When the predetermined levels are met the NC Chamber of Commerce bestows Work Ready Community status on a county. This designation gives notice to potential businesses, current employers, and the public that the county is committed to providing employers a work-ready workforce.



Health Sciences Department at SCC

OUR JOB PROFILERS completed and provided 5 Allied Health “ACT WorkKeys Curriculum Profiles” to the Health Sciences department at Southwestern Community College for specific jobs in the medical field. These profiles are used to expand curriculum options at community colleges, and were helpful to SCC as they make plans to build a new medical training facility.

OUR REGIONAL ADVANCED MANUFACTURING-NCWORKS CERTIFIED CAREER PATHWAYS

was officially certified by the NCWorks Commission, the Governor’s Workforce Development Board, on February 8, 2017. This short-term training pathway provides participants the opportunity to earn 5 manufacturing related credentials within a 3-week period.



Advanced Manufacturing Training



Long-Term Care Facility Staffing Summit

OUR AREA ON AGING AND WORKFORCE DEVELOPMENT DEPARTMENTS

hosted a summit in August to address the alarming shortage of workers for long term care facilities in the region. As the population in our region grows older, this need will increase. Many of the facilities today have empty beds because they can not attract and retain qualified staff. In attendance at the one-day event were long-term care facility administrators and staff, workforce development and NCWorks Career Center partners, community college nursing program representatives, and Job Corps. Commission staff presented an overview of the region’s aging demographics and the current status of our long term care facilities, as well as an overview of medical training partners in the region, and recruitment and retention practices and opportunities. Convening all interested parties was our first step in trying to address this issue. Long-term Care Administrators in attendance received 4 Continuing Education Units toward their required state CEU requirements at no cost to them.

THE SOUTHWESTERN WORKFORCE DEVELOPMENT BOARD

received a \$250,000.00 WIOA Service Delivery Innovation Grant from the NC Division of Workforce Solutions. We continue to focus on the issue of dropout recovery in the region. This grant assisted the Southwestern Workforce Development Board in replicating some of the effective educational/training processes used at the Haywood Community Learning Center in Waynesville and at a new Youth Center in Sylva. The grant was used to upgrade software at the Jackson Community Learning Center and will provide academic preparation to out of school youth for the GED exam. Participating Youth will also receive assistance with job preparation, job shadowing, job exploration, paid work experience opportunities, and supportive services.

Workforce Innovation and Opportunity Act (WIOA) Programs/NCWorks Career Center customer (business/individual) engagement for WIOA Program Year 2017 (January 1, 2017–December 31, 2017). Figures provided by NC Department of Commerce-Division of Workforce Solutions. These regional figures include:

Number of Distinct Customers Served
3,924

Number Businesses Served
575

Number of New Businesses Served
112

Number of Small Businesses Served
280



Career Development Facilitator Training

Four NCWorks Career Center staff received Career Development Facilitator training and credential. This training was developed in response to a comprehensive training needs survey that identified critical skills needed by frontline staff of the NCWorks Career Centers throughout the state, and focused on building career guidance and career advising skills. The state Division of Workforce Solutions has endorsed completion of this training as the skills foundation for career advisors in the NCWorks Career Centers. Our goal to have at least 25% of NCWorks Career Center staff successfully complete this training. Career advisors who successfully complete this training course may apply for Credentialing and Education (CCE) and the Global Career Development Facilitator (GCDF) credentials.



Veteran Stand Down

SMOKY MOUNTAINS VETERAN STAND DOWN

The 4th Annual Smoky Mountains Veteran Stand Down was held on Thursday, October 5, 2017, in Franklin, North Carolina. Agencies, vendors, and volunteers from throughout the seven-counties in our region assisted over 200 veterans with dental and eye care, haircuts, employment and education assistance, veteran's services, mental health assistance, housing, food and clothing needs, and aging services, all at no cost to the veteran. The 2017 Veteran Stand Down was an opportunity to show appreciation to North Carolina's veterans. Thanks to Macon County for hosting the event!

SOUTHWESTERN RURAL PLANNING ORGANIZATION (RPO)- TRANSPORTATION PLANNING

COMPREHENSIVE TRANSPORTATION PLANNING Jackson County's Comprehensive Transportation Plan was completed and adopted in 2017, wrapping up a three-year process that included 25 steering committee meetings and 5 public workshops. The plan was developed concurrently with the county's Comprehensive Plan, basing the future transportation needs directly on the county's vision for areas of growth and development.

PRIORITIZATION

2017 marked the end of Prioritization 4.0 with the release of the Draft State Transportation Improvement Plan (STIP) for 2023-2027. The Southwestern RPO got many important projects funded during this round of prioritization. The Final STIP included 16 projects in our six counties, totaling over \$247 million. One aviation project, two sidewalk projects, and 13 highway projects were funded. Out of a total of 16 projects, 11 received committed funding and will not go through Prioritization 5.0. The other five projects were programmed in the "developmental" STIP,

which means North Carolina Department of Transportation (NCDOT) can begin working on them, but they will need to go through Prioritization 5.0 to maintain funding. As soon as the STIP was released, Prioritization 5.0 was off and running. RPO staff were able to "test" proposed new projects for scoring prior to submittal. The Southwestern RPO submitted 21 new highway projects and five sidewalk projects. These will be added to the 15 projects carried over from Prioritization 4.0, plus 9 projects submitted by Division 14, for a total of 44 Highway projects and six sidewalk projects eligible for local input points during Prioritization 5.0.

PROJECT DEVELOPMENT

Once a project is funded in the STIP, then project development begins. 2017 was a busy year for Division 14. All projects funded in the STIP were scoped with private engineering firms to begin work on the first project milestone, the environmental document. Some projects also had public workshops to obtain feedback on conceptual level design plans.



Public workshop - Intersection project in downtown Bryson City (R-5843)

CORRIDOR K

The Corridor K Senior Leadership Team reconvened in October 2017 to renew their commitment to the project and offer the support of their respective agencies. The Leadership Team includes senior officials from NCDOT, Federal Highway Administration, Appalachian Regional Commission, US Army Corps of Engineers, US Forest Service, NC Dept. of Environmental Quality, NC Dept. of Natural and Cultural Resources, NC Wildlife Resources Commission, Southwestern Commission, and local elected officials. The group first met back in July 2015 to kick off the “fresh start” and endorse the new collaborative process. This was the team’s second meeting, and served to update them on the current status and next steps moving forward. Key updates included:

- There have been a few delays in the project over the past year due to reorganization and staffing changes within NCDOT, as well as time taken to acquire and learn the Quantm route optimization software. The A-0009 Project was moved from a Raleigh-managed project to a Division-managed project and has regained momentum.

- The team reviewed preliminary results from the Quantm software. Quantm is a route-optimization tool that can calculate approximate costs for various options. The results of the Quantm assessments can help determine how the existing ADHS funds (about \$270 Million) should be used.
- ARC representatives provided clarification regarding the Appalachian Development Highway System criteria: the facility should have an average travel speed of 50 mph, but this can be achieved through many possible design elements.
- The project description was revised for Prioritization 5.0 to better reflect the current project direction and hopefully increase the chances of getting a portion of the project into the “deliverable” section of the next STIP (first five years).
- The Project Team is currently refining the Quantm corridors with additional data layers and plans to finalize a Quantm Corridor Study report in early 2018.

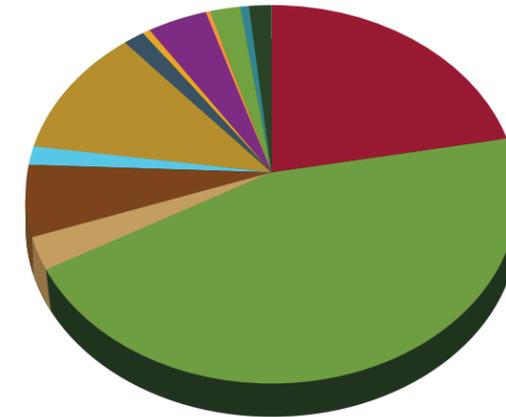
STATEWIDE RPO ASSOCIATION

The Southwestern RPO hosted the quarterly meeting of the North Carolina Association of Rural Planning Organizations at Fontana Village Resort in July. We were delighted to show off our beautiful region to transportation officials from across the state. One of the highlights was an in-depth tour of the Fontana Dam and Powerhouse by the TVA Plant Manager. The group was highly impressed with this monumental infrastructure project!



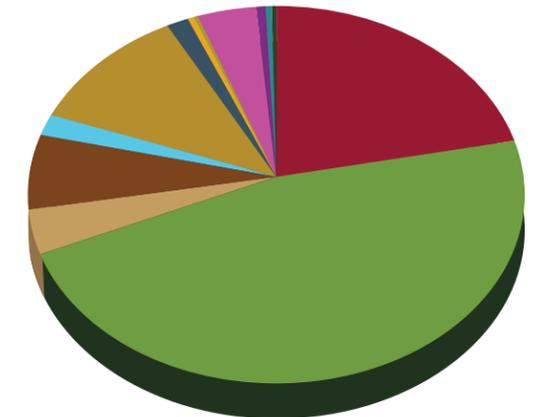
FINANCIALS

GENERAL FUND RECEIPTS
JANUARY-DECEMBER 2017



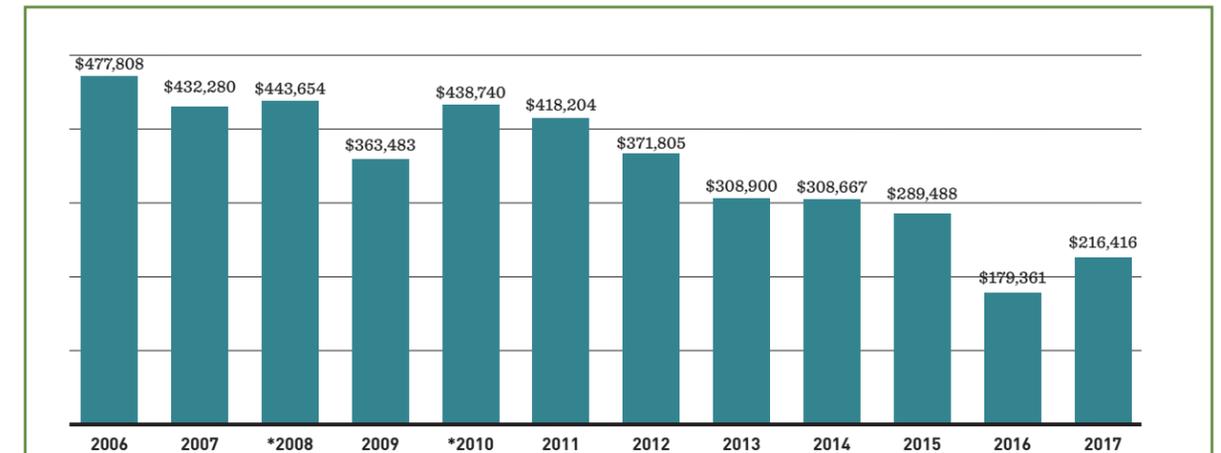
| | |
|------------------------------|----------------------------------|
| ■ WIA/WIOA \$1,451,523.00 | ■ RURAL FOOD \$20,000.00 |
| ■ AGING \$3,030,126.00 | ■ RLF PMTS RECEIVED \$295,566.00 |
| ■ ECON DEV \$185,146.00 | ■ RLF TRANS-IN \$19,289.00 |
| ■ STEM \$415,664.00 | ■ DUES \$149,634.00 |
| ■ RPO \$101,281.00 | ■ MINI GRANTS \$35,779.00 |
| ■ JCPC \$768,753.00 | ■ OTHER \$105,723.00 |
| ■ REG BIKE PLAN \$109,635.00 | TOTAL \$6,688,119.00 |

GENERAL FUND DISBURSEMENTS
JANUARY-DECEMBER 2017



| | |
|--------------------------------|-------------------------------|
| ■ WIOA (\$1,451,523.00) | ■ RURAL FOOD (\$20,000.00) |
| ■ AGING (\$3,080,126.00) | ■ RLF ADMIN (\$19,289.00) |
| ■ ECON DEV (\$255,233.00) | ■ RLF TRANS-OUT (290,348.00) |
| ■ STEM (\$415,664.00) | ■ LOCAL (\$35,768.00) |
| ■ RPO (\$126,601.00) | ■ MINI GRANTS (\$35,779.00) |
| ■ JCPC (\$768,753.00) | ■ OTHER (\$15,115.00) |
| ■ REG BIKE PLAN (\$109,635.00) | TOTAL (\$6,623,834.00) |

FUND BALANCE



*These increases were due in large part to big grants from Golden Leaf and CPF for the EDNETProjects.

The mission of the Southwestern Commission is to improve the quality of life in its seven county service area by assisting local governments in reaching their goals.

The Southwestern Commission is the council of government (COG) for North Carolina's Region A, covering the western most part of the state; Cherokee, Clay, Graham, Haywood, Jackson, Macon, and Swain Counties and the 17 municipalities therein.



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